



BOARD OF DIRECTORS

METROPOLITAN ATLANTA RAPID TRANSIT AUTHORITY

WORK SESSION

THURSDAY, DECEMBER 9, 2021

MEETING MINUTES

Board Chair Rita Scott called the meeting to order at 12:06 P.M.

Board Members Present	Staff Members Present
Roberta Abdul Salaam ¹	Jeffrey Parker
Robert Ashe, III	Collie Greenwood
Jim Durrett	Rhonda Allen
William Floyd	Peter Andrews
Roderick Frierson	Luz Borrero
Freda Hardage	Michael Kreher
Russell McMurry ^{1,2}	Manjeet Ranu
Al Pond	Raj Srinath
Kathryn Powers	Elizabeth O'Neill
Rita Scott, Chair	Ralph McKinney
Reginald Snyder ¹	

Also in attendance: MARTA Board General Counsel Justice Leah Ward Sears of Smith, Gambrell & Russell, LLP, Ken Gregor; other MARTA staff members: Jacob Vallo, Duane Pritchett, Jonathan Hunt, Jacqueline Holland, Paula Nash, Andrew Pofhal, Keri Lee, Kenya Hammond, and Tyrene Huff.

Report from the Chair

Board Chair Rita Scott asked for a motion to approve the minutes. The motion was made by Board Member Hardage and seconded by Board Member Durrett. The minutes were approved unanimously by a vote of 8 to 0, with 8 members present.

Robert Ashe, III, Chair of the Nominating Committee, reported that the Committee unanimously nominated for action at the entire Board. The officers currently serving will continue to serve for another year.

- Rita Scott, Chair
- Roberta Abdul-Salaam – Vice Chair
- Freda Hardage, Immediate Past Chair

¹Reginald Snyder, Roberta Abdul-Salaam and Russell McMurry joined the meeting after the vote to approve the Work Session minutes.

²Russell McMurry is Commissioner of the Georgia Department of Transportation (GDOT). Per the MARTA Act, he is a non-voting member of the Board of Directors.

- Robert Ashe, III, Treasurer
- Roderick Frierson, Secretary

General Manager/CEO Report [Presentations attached]

- a. Briefing – Pricing and Savings Results of Bond Refunding Series 2021D, E-1, E-2 (Green Bonds)
- b. Briefing – Semi-Annual Report to FTA re DBE
- c. Briefing – Project Snapshot Tool
- d. COVID – 19 Vaccination Update

Comments by the General Manager/CEO

GM Parker announced various upcoming meetings and events.

Executive Session

Board Chair Scott asked for a motion to enter into Executive Session to discuss a personnel matter, litigation and real estate.

Board Member Ashe made a motion to enter into an Executive Session to discuss a personnel matter, litigation and real estate. Board member Hardage seconded the motion. The motion was approved unanimously by a vote of 8 – 0 with 8 members present. The Board entered into an Executive Session at 12:52 P.M. and ended at 1:32 P.M.

Due to a time-sensitive item on the Board agenda, Executive Session was paused to vote on the item.

Board Chair Scott asked for a motion to re-enter into Executive Session to discuss real estate and litigation.

Board Member Durrett made a motion to enter into an Executive Session to discuss real estate and litigation. The motion was approved unanimously by a vote of 10 – 0, 1 abstention, with 11 members present.² The Board entered into executive session at 1:37 P.M. and ended at 2:19 P.M.

Other Matters

None

Adjournment

The Work Session adjourned at 2:20 P.M.

Respectfully Submitted,

A handwritten signature in blue ink that reads "Tyrene L. Huff". The signature is written in a cursive style with a large initial 'T'.

Tyrene L. Huff
Assistant Secretary to the Board

YouTube: <https://youtu.be/Ff6af1wcxAg>



Green Bond Refunding – Bond Series 2021D, E-1, E-2

Pricing and Savings Results

MARTA Board Work Session
December 9, 2021

Pricing and Savings Results

- Refunded 2014A and 2015A Bonds
- New Bond Par Values
 - **2021D (Taxable)** – \$275,630,000
 - **2021E-1 (Tax Exempt)** – \$60,950,000
 - **2021E-2 (Tax Exempt)** – \$32,983,000
- Term – 15.1 years
- Total All In Cost (TIC) Rate – 2.66%
- Aggregate Gross Savings – \$62.0M
- Net Present Value (NPV) Savings - \$47.3M or 13.5%
- Average Annual Savings - \$2.6M
- Tender and Exchange incremental increase in savings of \$4.4M
- Certified Green Bonds

Next steps

- Request full Board approval today for the issuance, sale, execution and delivery of the 2021D, 2021E-1 and 2021E-2 Bonds
- Closing date expected December 16, 2021



Thank You





MARTA DBE GOAL ACHIEVEMENT

Office of Diversity and Inclusion

December 2021

DBE Program Goal FFY2021-2023

❖ DBE Goal – 23%

- Race Conscious 19%
- Race Neutral 4%

- **Race Conscious**

A measure or program that is focused specifically on assisting only DBEs (including women owned).

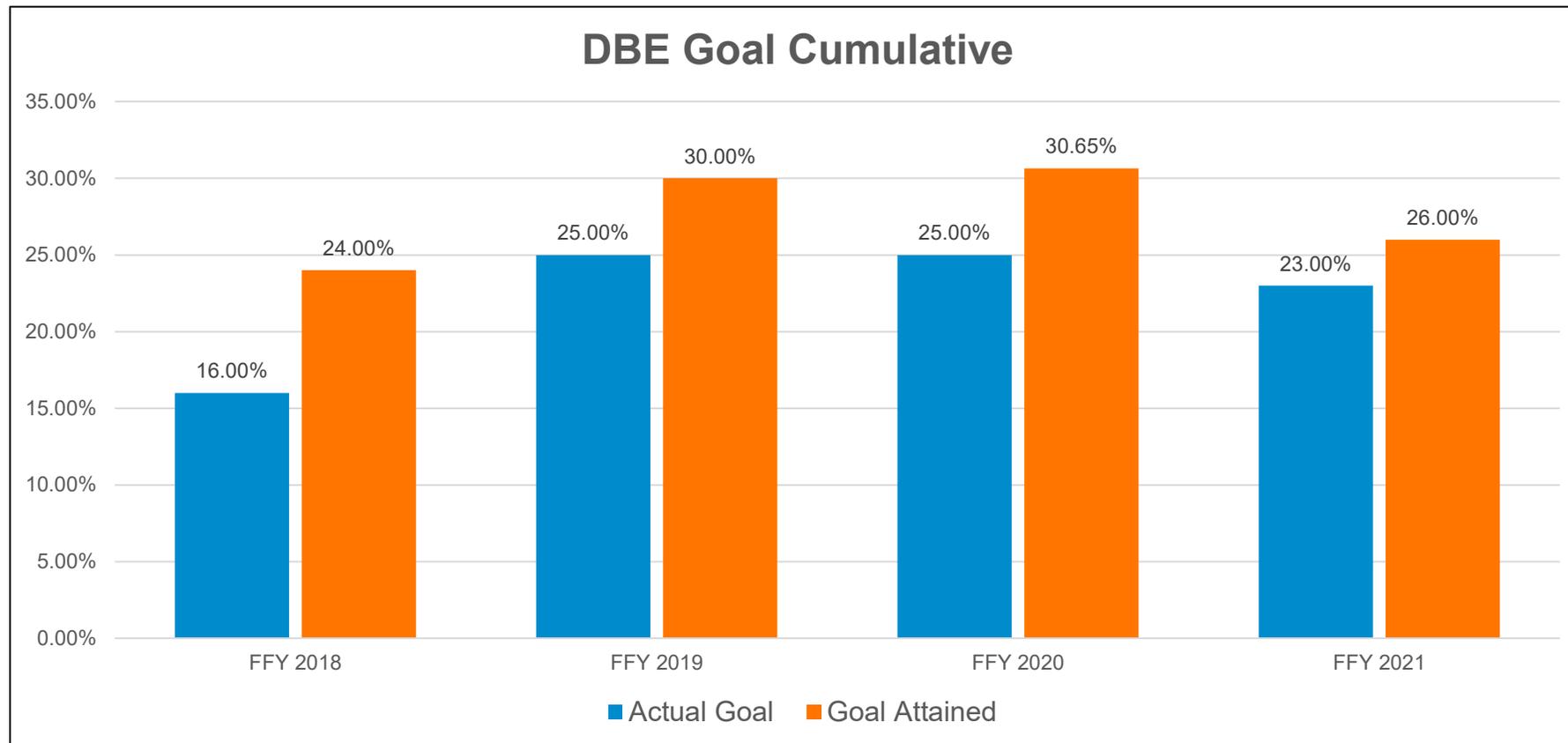
- **Race Neutral**

A measure of program that is, or can be, used to assist all small businesses (ex. **Small Business Program**) – race or ethnicity is not a consideration.

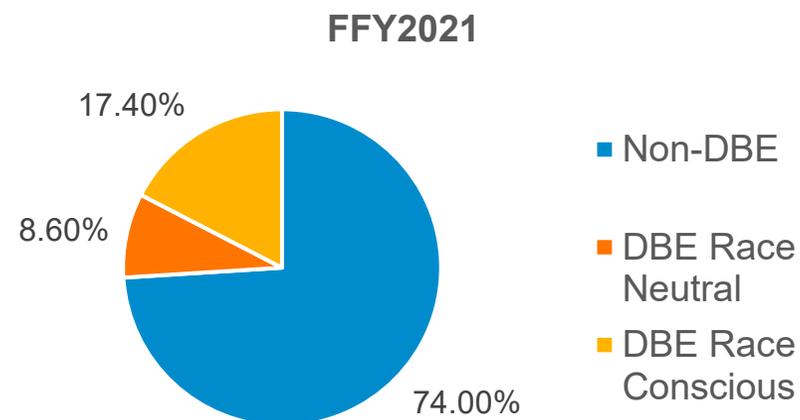
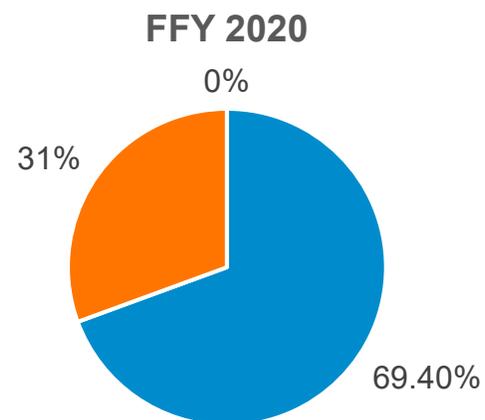
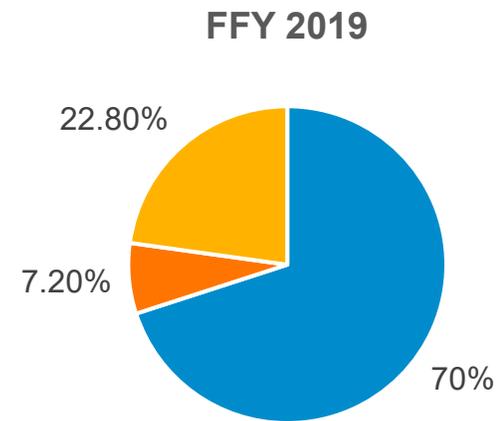
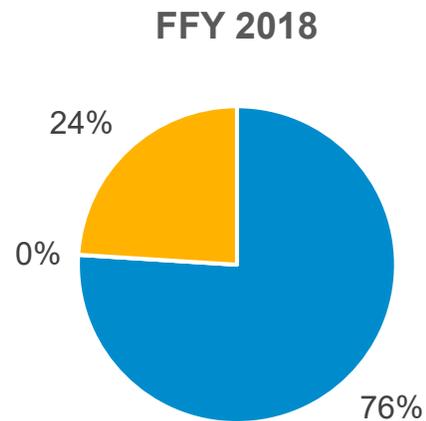


Past DBE Program Results – Federal Contracts

Four-Year DBE Goal (FFYs 2018 – 2021) Based on Awards



Past DBE Program Results FFY2018-2019 Race Neutral v. Race Conscious



- Non-DBE
- DBE Race Neutral
- DBE Race Conscious

CONCLUSION

FFY 2021

EXCEEDED DBE GOAL

DBE Goal = 23%

- ❖ **Federal DBE Goal Achievement– 26%**
 - Race Conscious - 17.4%
 - Race Neutral - 8.6%





Thank You



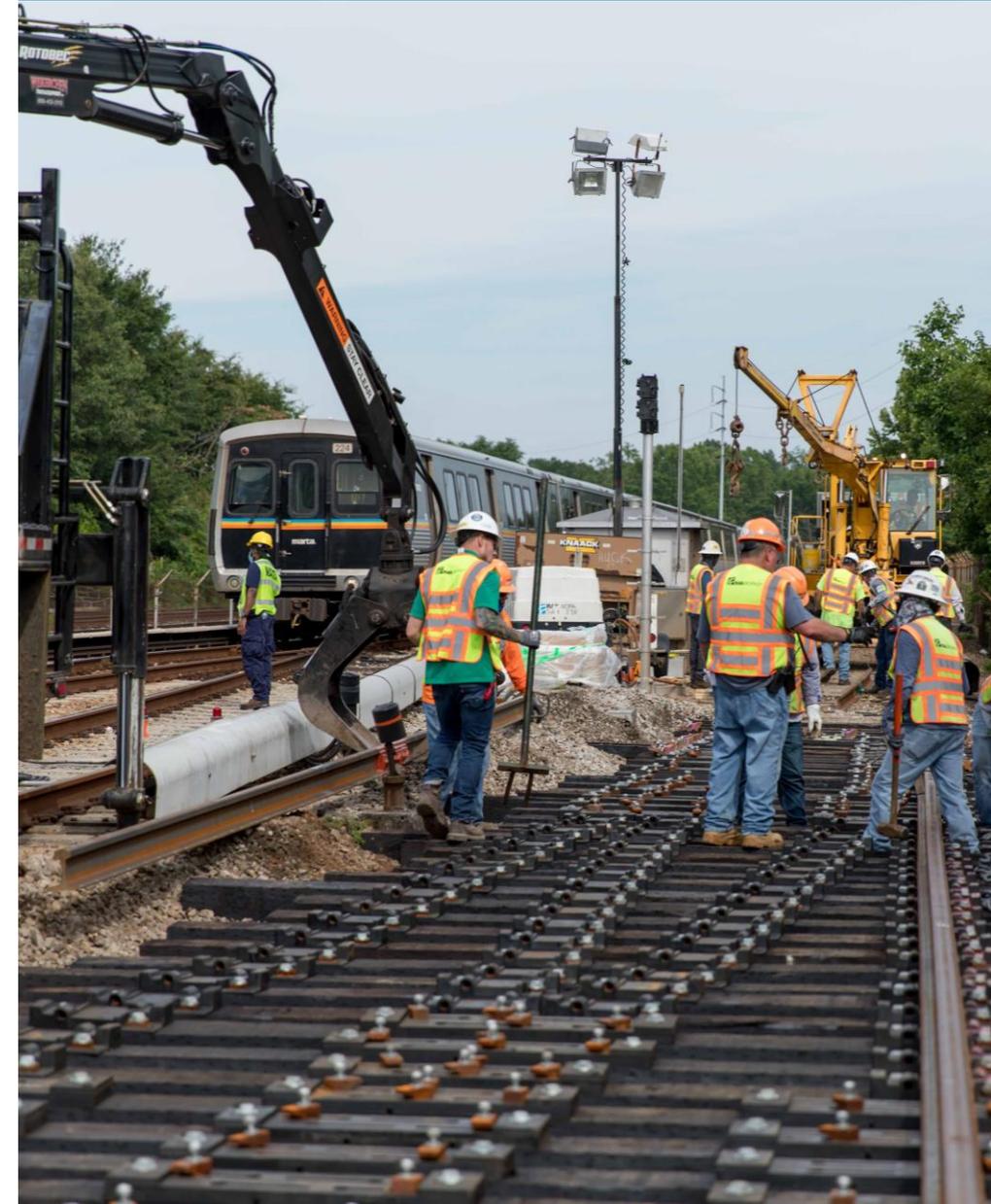


Project Snapshot Tool

December 9, 2021

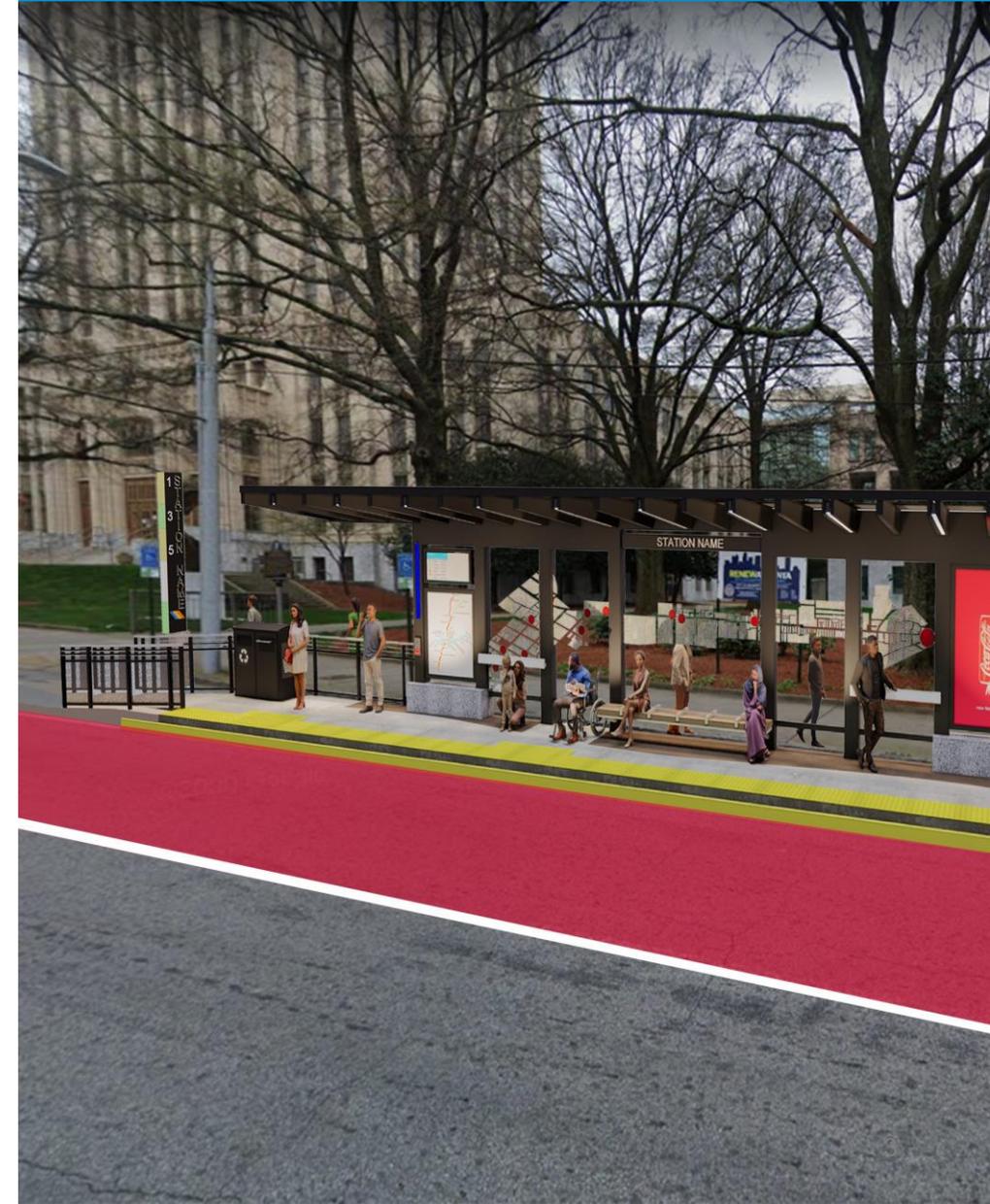
Background

- FY 2022 Capital Improvement Program includes more than 100 projects representing nearly \$600M of investment in FY 2022
- Identified a need to quickly provide a method for communicating information about the Capital Improvement Program



Project Snapshot Tool Overview

- The goal of the Project Snapshot Tool is to concisely communicate information about the Capital Improvement Program to a broad audience
- Principles of the Project Snapshot Tool:
 - Fast implementation
 - “Snapshot” of information about each project
 - Complement other project information efforts



Project Snapshot Tool Overview

Fast Implementation

- Utilizes ArcGIS Online's StoryMap

"Snapshot" of Information

- Primarily focuses in on projects with funding in FY 2022
 - Description, Phase, FY 2022 and 10-Year Budgets, and Anticipated Completion Year
 - *Example* – First wave of Station Rehabilitations
- Link to list of projects with funding over the full 10-Year CIP horizon
 - *Example* – Future waves of Station Rehabilitations
- Individual pages of all projects by jurisdiction

Complement Other Efforts

- Able to link to more detailed project information as it is developed



Project Snapshot Tool Outline

Introduction

- Describes the Capital Improvement Program and explains the context of the Tool

Using the Tool

- Background on what each piece of project information in the tool means

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Geographic Projects

- Interactive dashboard of projects with specific locations
- Example – Bankhead Platform Extension

Systemwide Projects

- Interactive dashboard of projects that are either systemwide or have distributed locations
- Example – Enterprise Data Storage Upgrade

Geographic Projects

MARTA FY 2022 CIP Project Snapshot Tool: Geographic Projects

Select a project type to filter

- Elevator Rehabilitation
- Escalator Rehabilitation
- Maintenance Facilities
- Rail System State of Good Repair
- Station Enhancement
- Station Rehabilitation
- System Expansion - City of Atlanta
- System Expansion - Clayton County
- System Expansion - DeKalb County
- System Expansion - Fulton County
- Transit Hubs

Reset

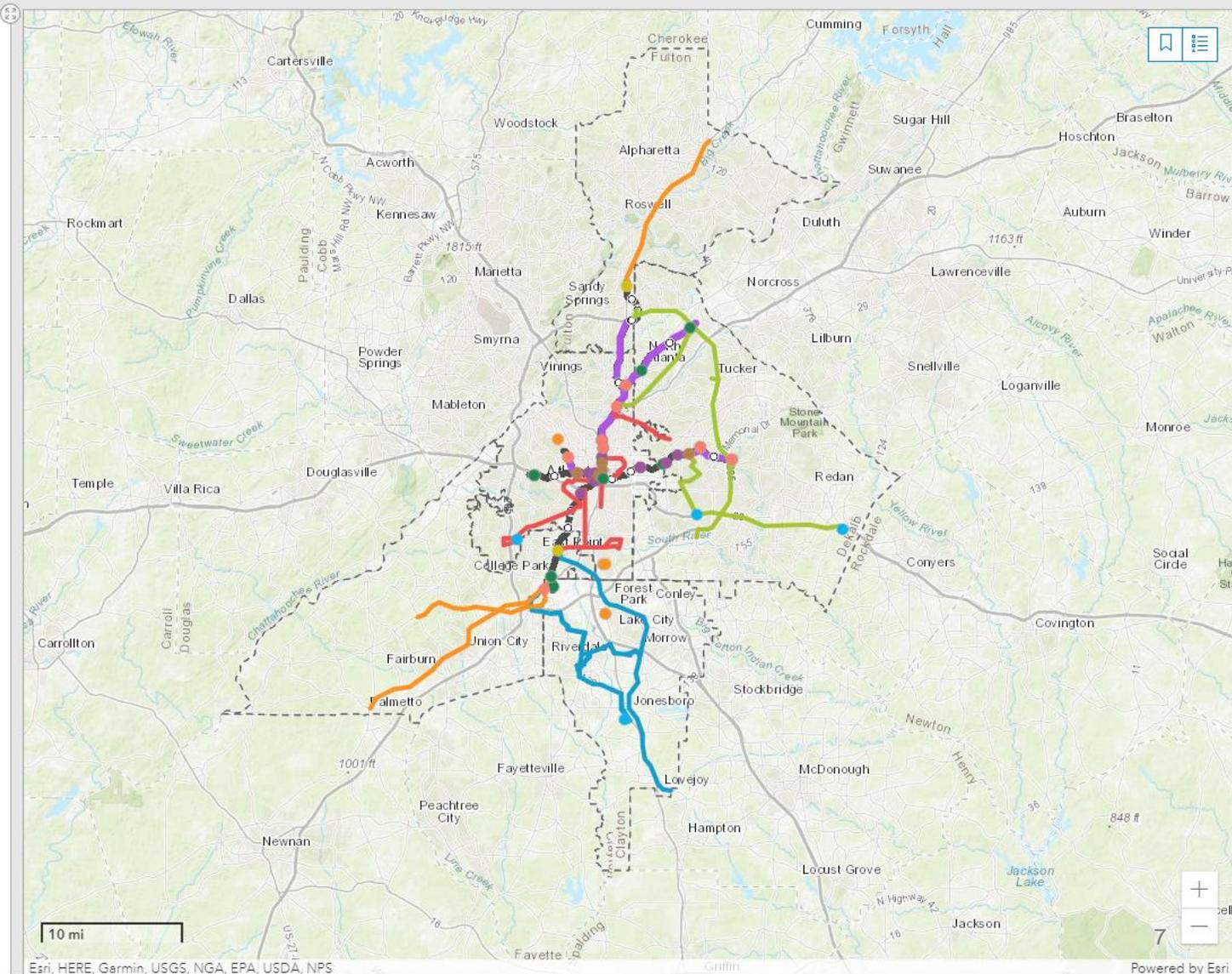
Select all

Select projects to see more information

Filter...

- Fulton Planning: South Fulton BRT Feasibility Study
- Fulton Planning: GA 400 Bus Rapid Transit
- DeKalb Planning: I-20 East Transit Initiative
- Auxiliary Power Switch Gear
- Track Renovation - Phase IV

Click in the tab to the left to see project information



Geographic Projects

MARTA FY 2022 CIP Project Snapshot Tool: Geographic Projects

Bankhead Platform Extension

The Bankhead Heavy Rail Station Platform Extension project would extend the existing platform at Bankhead Station to accommodate eight rail cars rather than the current two rail cars. The project also includes additional station upgrades including: a public pedestrian plaza, enhanced entrances and exits for customers, pedestrians, and motorists, a new canopy on the platform, and a new elevator and escalator.

FY 2022 CIP Budget: \$1,908,703

10-Year CIP Budget: \$31,908,703

Current Phase: Design

Anticipated Completion: 2025

Five Points Station Enhancement

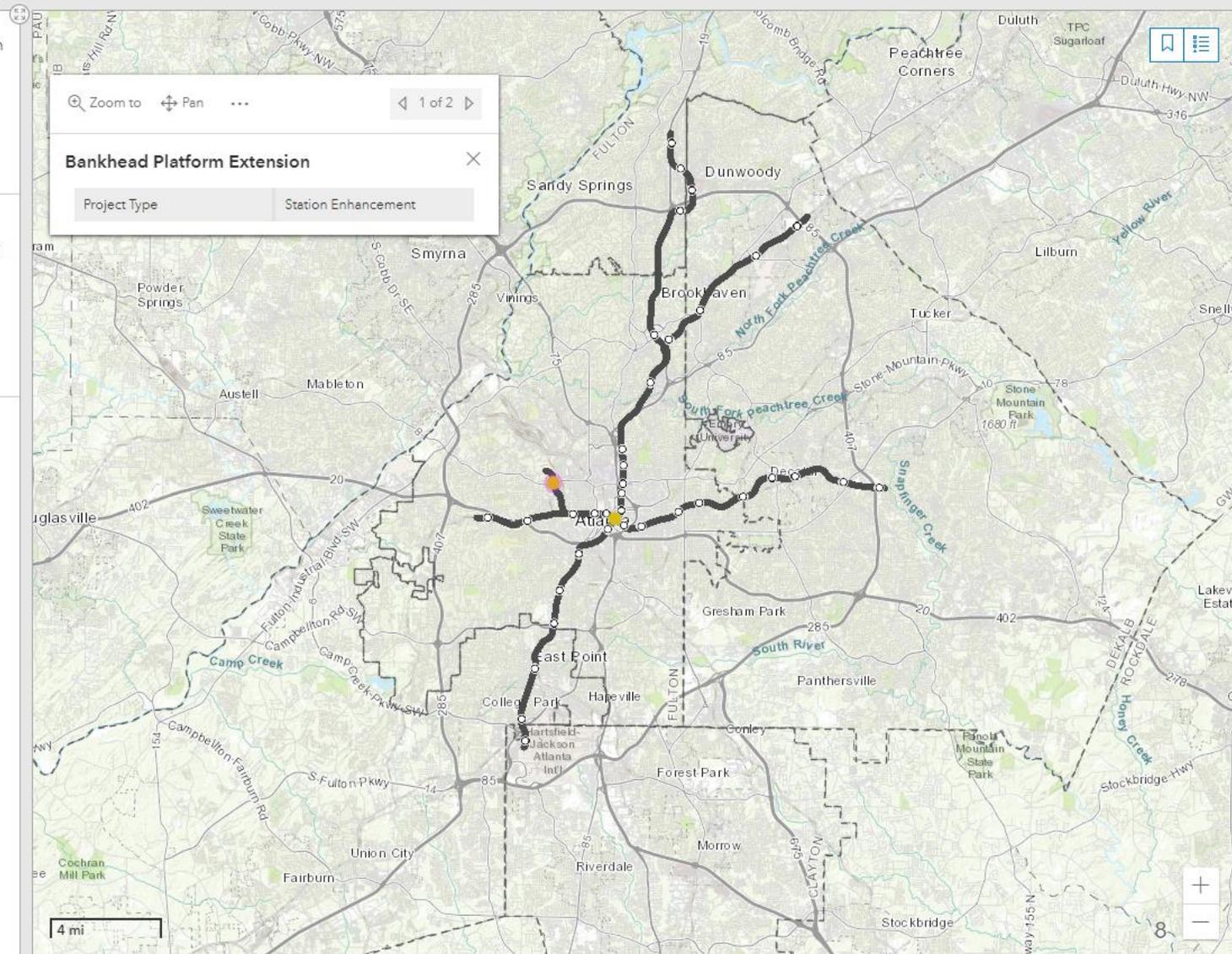
The Five Points Station Transformation will revitalize the focal point of MARTA's heavy rail system. Five Points is the largest and most heavily used Station in the system as the connecting point between the north/south and east/west heavy rail lines and numerous bus routes. To support the development by the City of Atlanta to create a downtown hub, the transformation of the station will improve the connection between the station to the surrounding communities and support ongoing redevelopments next to the site.

FY 2022 CIP Budget: \$11,041,625

10-Year CIP Budget: \$81,041,625

Current Phase: Procurement

Anticipated Completion: 2026





Systemwide Projects



MARTA FY 2022 CIP Project Snapshot Tool: Systemwide Projects



Select a Project Type

Facilities

Non-Asset (CIP Planning & Controls)

Non-Asset (Other)

Non-Asset (Transit Planning)

Rail System State of Good Repair

Station Enhancement

Systems

Vehicles (Bus)

Vehicles (Rail)

Vehicles (Streetcar)

Reset

Select all

Upgrade Aging Equipment - Standard Software & OS

This project supports rehabilitating and replacing aging and failing end-user computing equipment and desktop operating system software for desktop and laptop users throughout MARTA.

FY 2022 CIP Budget: \$600,000

10-Year CIP Budget: \$600,000

Current Phase: Implementation

Anticipated Completion: 2026

Project Type: Systems

MARTA Police Canine Program

This program supports the MARTA Police Explosives Detection Canine Unit in assisting the Bomb Assessment Team (BAT) to determine threats to the system through scent detection for known or suspected explosive devices. The program includes ongoing training for each team as required by the Transportation Security Administration (TSA), National Explosive Detection Canine Program (NEDCP), or the Auburn University Canine Detection Training Center (CDTC).

FY 2022 CIP Budget: \$3,200,000

10-Year CIP Budget: \$33,000,000

Current Phase: Implementation

Anticipated Completion: 2026

Project Type: Systems

Train Control Systems Upgrade

The Train Control and SCADA System Program supports upgrading key system components in the field as well as the Integrated Operations Center (IOC) to transition MARTA's Rail Operations onto microprocessor based systems and provide an integrated platform at the IOC, yards, and field locations for managing Rail Operations.

FY 2022 CIP Budget: \$17,500,000

10-Year CIP Budget: \$17,500,000

Current Phase: Close-Out

Anticipated Completion: 2022

Project Type: Systems

Upgrade Aging Equipment - Network

This project supports identifying, upgrading, and replacing aging, failing, or outdated network equipment to ensure that the network infrastructure continues to keep pace with technology and remains in a state of good repair.

FY 2022 CIP Budget: \$1,178,000

10-Year CIP Budget: \$1,178,000

Current Phase: Implementation

Anticipated Completion: 2026

Project Type: Systems

Security Training & Awareness

This project supports numerous security trainings that are specific to the COOP (Continuity of Operations Plan), Department of Homeland Security Weapons of Mass Destruction (WMD) full scale and tabletop exercises, the NIMS (National Incident Management System), and emergency preparedness.

FY 2022 CIP Budget: \$1,352,000

10-Year CIP Budget: \$18,052,000

Current Phase: Implementation

Anticipated Completion: 2029

Project Type: Systems

Enterprise Data Storage Upgrade

This project supports upgrading and expanding the existing data storage infrastructure located at the MARTA Headquarters and Disaster Recovery datacenters. The upgrades will accommodate MARTA's current and future data storage needs.

FY 2022 CIP Budget: \$500,000

10-Year CIP Budget: \$500,000

Current Phase: Implementation

Anticipated Completion: 2025

Project Type: Systems

Moving Forward

- *December 2021* – Final quality checking and review
- *January 2022* – Release Project Snapshot Tool
- *Monthly* – Update project budgets as they are approved
- *Annually/As Needed* – Full update to the Project Snapshot Tool





Questions?



Vaccine Card Submissions

Excluding Employees on Extended Leave

2,964 active employees (73%) have submitted a vaccination card as of December 3rd

- 2,510 active MARTA employees are represented (62%) and 1,544 are non-represented (38%)
- 1,609 represented (64%) and 1,355 non-represented employees (88%) have been fully vaccinated

